



Capital Football

Facilities Plan

2013-2022

As at 27 April 2015



1. Foreword

The Capital Football Facilities Plan 2013-2022 is an integral operational document for the development of football within the ACT and surrounding region. This document forms the framework for Capital Football and our Clubs to work with the ACT Government in further developing football facilities. This plan provides a structure for prioritising facility projects and enables Capital Football and the ACT Government to establish strategies for funding, capital works and cooperative partnerships with the ACT Government and Clubs.

2. Introduction and Background

Capital Football initiated a consultation and engagement process with clubs and other key stakeholders to ascertain the main facility infrastructure and related support that will be needed to take our sport forward to 2022.

There needs to be a structured approach to facility management in order for Capital Football and its affiliated clubs to cope with the steady growth of the sport in the ACT and region, as well as develop the sport into a 12 month a year program provider. This plan highlights the requirement to look at both outdoor and indoor facilities for futsal and football competitions.

Capital Football will need to rely heavily on Government owned and maintained facilities at all levels as well as those developed by clubs in partnership with the business sector, including licensed clubs.

Capital Football programs and operations will require access to facilities for the purpose of:

- Hosting A-League, W-League, Y-League interstate, national and international matches.
- Premier League matches and training.
- Capital Football High Performance squads.
- Game Development activities.
- Men's and women's state league competitions and training.
- Junior competitions and training.
- Futsal competitions and training.
- Mass participation events such as the Kanga Cup and Futsal National Championships.
- Summer training and competitions.
- Referee training and development.

3. Purpose

The Capital Football Facilities Plan has a number of objectives, including:

- Establishing a structured approach to the development of football facilities within the region;
- Providing a blue-print for Capital Football, ACT Government and private developers to follow when upgrading current facilities or sourcing new football facilities;
- Ensuring that resources are utilised in the most efficient and effective manner when dealing with football facilities.

4. Scope

Business Manager, Sam Irvine called for submissions and together with the Futsal League Manager, John Perrett held a number of meetings in 2012 with club representatives to discuss needs and expectations under a new facility plan.

Clubs were given the opportunity to outline their facility requirements over a 3 year, 6 year and 10 year period. Feedback was sought in relation to lighting, car parking, ground infrastructure including grandstands, change rooms, toilets and canteens, as well as playing surface and the ability to secure exclusive use playing grounds.

Clubs were asked to develop future facility strategies in accordance with short, medium and long term goals, while also keeping in mind the costs and ACT Government capital works programs/schedules to ensure the goals are easily identified and aligned with ACT Government goals.

Each year Capital Football will review this plan and update it where certain goals have been achieved or club priorities have changed. In the case where clubs have indicated larger projects as part of their 2012 submission, we will revisit the club consultation process to ensure that these goals are a priority. Furthermore, this update will include additional recommendations relating to Futsal and new larger unsolicited projects for consideration.

5. Capital Football Facilities Standards

Capital Football has outlined standards for the different level of competitions offered within the region. This list of benchmarks highlights the minimum standards and conditions required to service the needs of players, officials and supporters.

Purpose	Minimum requirements	Current facilities
Major Events	<ul style="list-style-type: none"> Secured venue > 5,000 seat capacity Corporate hospitality areas Replay screen High-tech media centre Ticketing entrances Parking/transport access 	<p>Canberra Stadium</p> <p>AIS Arena</p>
<p>Level 1</p> <p>W-League Competition</p> <p>A-League Competition</p>	<ul style="list-style-type: none"> Enclosed venue Dedicated Football usage High quality surface Competition lights Media centre Corporate hospitality Electronic scoreboard 500 covered seats (bucket style) 1,000 uncovered seating (bucket style) Secure ticketing entrance and ticket box Full change room facilities Officials rooms Team benches Canteen Parking Training/warm up areas 	<p>McKellar Park¹</p> <p>Deakin Stadium²</p>
<p>Level 2</p> <p>Enclosed Facilities</p>	<ul style="list-style-type: none"> Minimum 90m/68m ground size Fence for ball protection Change rooms and toilets for men and women Canteen Parking 	<p>Woden Enclosed - Lights</p> <p>Riverside (QBN) - Lights</p> <p>Kaleen Enclosed – No lights</p> <p>Nichols synthetic- Lights</p> <p>ANU Willows - Lights</p> <p>University of Canberra – No lights</p> <p>O’Connor Enclosed – No lights</p> <p>Gungahlin Enclosed – Lights</p> <p>Hawker FC – Lights</p> <p>Nijong Oval (Cooma) – No lights</p> <p>Kambah 2 – No lights</p>
<p>Level 3</p> <p>Cluster Venues</p>	<ul style="list-style-type: none"> 4-6 senior sized grounds and/or 4-6 junior grounds Full change room facilities 	<p>Calwell</p> <p>Dickson</p> <p>Giralang</p> <p>Hawker</p>

¹ Would need to increase number of uncovered seats.

² Would need to increase number of uncovered seats.

	<ul style="list-style-type: none"> • Adequate toilets • Officials rooms • Parking • Canteen 	<p>Kaleen Mawson Nicholls Wanniassa Waramanga University of Canberra RMC/ADFA Southwell Park</p>
<p>Level 4</p> <p>Community Football -</p> <p>Including Junior, State League, Masters</p>	<ul style="list-style-type: none"> • Minimum 90m/68m ground size • Adequate toilets • Parking 	<p>Charnwood Curtin Deakin Downer Garran Hackett Kambah Melba Narrabundah O'Connor Scullin Yarralumla</p>
<p>Football Academy</p>	<ul style="list-style-type: none"> • 6 clustered quality grounds • Change rooms and toilets • Club house/ office • Storage • Dedicated Football usage • Parking • lighting 	<p>Kambah 3</p> <p>University of Canberra</p> <p>Southwell Park - Lyneham</p>
	<ul style="list-style-type: none"> • 	
<p>Club Training</p> <p>Referee Training</p>	<ul style="list-style-type: none"> • Lights of suitable lux capacity • Flexibility to move goal posts or use training goal squares • Storage • Parking • Access to toilets & change rooms 	
<p>Futsal Programs</p>	<ul style="list-style-type: none"> • Indoor facility of 2-6 courts • Wood surface preferred • 15m x 28m floor space • Toilets for male and female • Adequate lighting • Ceiling height of 4m • Parking 	<p>AIS Arena – for Major Events Only AIS Training Hall ANU Sports Hall UC Sports Hall Gold Creek High School Lyneham Netball Centre Southern Cross Club - Woden Tuggeranong Basketball Stadium M-Powerdome Canberra Grammar School Gym Mt Stromlo School Gym EPIC – Currong Pavilion³</p>

³ Under consideration

Facility Overarching Recommendations

Through consultation Capital Football has identified five overarching facility recommendations which can be applied to all Football facilities within the region.

6.1 Ground Maintenance Consultation

Football Clubs in the region have expressed a desire to work with relevant Government authorities on the scheduling, type and practice of ground maintenance carried out on their particular competition and training grounds. The ability to consult and ensure that each party understands the requirements of the others will provide clubs with a greater sense of ownership and willingness to self-regulate when preserving the playing surface.

Clubs should consult the Sport and Recreation Services, ACT Government Sportsground Service Charter (found at <http://www.economicdevelopment.act.gov.a>) when first attempting to contact government authorities to assist in understanding relevant procedures.

6.2 Single Use Venues

The nature of football as a rectangular field sport has resulted in many venues being allocated to three football different codes (Union, League and Soccer) for the same season. The difficulty with this for football is the important need to have a flat and even surface for quality play on the ground and by the feet. This has resulted in requests from affiliated clubs for the competition venues to be allocated to football only. Capital Football and its clubs understand the requirement to maximise the level of usage for ACT grounds, however request that more grounds be dedicated specifically to soccer football with a focus on the playing surface.

6.3 12 Month Sporting Program

The notion of football as a purely winter based sport has changed dramatically, especially in the last six years with a large number of clubs carrying out summer competitions, training, development and participation clinics. Furthermore, the extension of the Premier League season has meant that clubs are required to start pre-season training earlier time in the year. Capital Football clubs request the ACT Government alter the perception that football is a purely winter sport. While appreciating that grounds need time to repair, they should open consultation with clubs to assist in providing grounds to meet summer requirements.

6.4 Line-marking of Grounds

A number of individual clubs have indicated the desire to take control of line-marking their competition grounds in order to remove diesel markings. For many clubs, the state of grounds presents a risk to player safety and also limits the different size fields that can be utilised on a ground. Clubs wishing to carry out the marking of their allocated fields should consult the ACT Government Sportsgrounds Service Charter for guidance on this, and contact the relevant government authority.

6.5 Lighting

Capital Football clubs understand that the most efficient way to utilise the current facilities offered to them is to maximise the number of hours they are used. These clubs have requested that a priority be placed on providing or increasing lighting on grounds so they can

be used for night time training and matches. Having more fields with lights will ensure there is an even spread of use of grounds and minimise the wear on any particular section of the grounds. Improved lighting appears to be the most cost effective short term solution to the shortage of grounds for football clubs. This priority includes both the upgrading of current lighting, as well as the installation of new lighting.

6.6 Futsal

Capital Football has identified a strategic priority of establishing a dedicated futsal facility within the region. The dramatic growth of this sport, the limited number of indoor spaces available and the current management / ownership structure of these facilities has highlighted the need to investigate different options available in establishing a dedicated futsal facility.

Capital Football, along with the ACT Government, commissioned Coffey Consultants to assist in completing a Futsal Facility Feasibility Study. This report was completed at the end of 2013 and has been submitted to the ACT Government to assist them with the development of indoor spaces within the region. Furthermore, Capital Football will be taking part in the ACT Government 2015 Indoor Sport Survey in an attempt to further educate the industry on the requirements of futsal.

Capital Football will be conducting ongoing discussions with ACT Government and private providers on possible venue management arrangements for current facilities that are uninhabited. Two venues, being the Currong Pavilion at EPIC and The Hanger at Fyshwick are under consideration for temporary futsal space.

6.7 New Large Projects Under Consideration

A number of Capital Football clubs, the ACT Government and private entities have identified the desire to enter into large scale infrastructure projects, all of which will involve further consultation and be included as part of the Capital Football Facilities Plan 2013-2022. These projects include the following:

- Canberra Olympic – Development of O'Connor Enclosed Facility
- ANUFC – ANU / North Canberra facility development
- Tuggeranong United FC – Kambah 2 and/or Wanniasa Field Development
- Monaro Panthers – Dedicated football facility at Tralee
- ACT Government – Molonglo region and recreational facilities
- ACT Government – Melrose High School Synthetic Facility
- Private Property Developer – McKellar Stadium Development

7. Recommendations

Below is a list of individual facility recommendations provided by Capital Football following consultation with affiliated clubs.

Estimated Cost Scale

Minimal – less than \$1,000 (predominantly consultation and communication);

Low – less than \$5,000;

Medium – less than \$50,000;

High – more than \$50,000

Very High – more than \$1 million

Lighting Project Priority Scale

Ranked from 1 through to 11

Factors taken into account were:

- Number of players affected
- Total infrastructure and cost involved
- Current lighting that exists

Non-Lighting Projects Priority Scale

1 – Project should be considered immediately

2 – Project should be embarked upon within 2 years

3 – Project should be embarked upon within 3 years

4 – Project to be embarked upon in 4 to 5 years, depending upon other factors such as budget and club contributions
5 – Project to be considered in the 5 to 7 year period, with further development and investigation of the project required

Projects marked # are waiting on a status report from ACT Sport and Recreation Services

Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Capital Football								
Hawker Football centre	Construct lighting in the western side car park	Medium	1 - OHS Lighting	Action – Roads ACT has been requested to construct lighting				
	Line marking in the overflow car park outside of the Hawker Football Centre (Western Entrance)	Low	1	Action – Roads ACT has been requested to mark lines				
	Upgrade of toilet and change room amenities	Medium	3	Action – Work with ACT Govt on Capital Works Program				
	Placement of an office amenity, non-permanent structure	Medium	3	Action – Develop proposal to be put forward to CF Board				
	Replace synthetic football facility surface	High	2	Action – CF to source quotes & start discussions with ACT Govt.				
Hawker District Playing Fields	Install training lights on field 201 and 202	Medium	5 - Lighting	Action – Work with ACT Govt on Capital Works Program				
Futsal Facility	Facilitate a futsal facility feasibility study for a new dedicated centre for futsal	Medium	1	Action – FFF completed and submitted to the ACT Govt.				

	Investigate a partnership with EPIC for a medium/long term lease agreement with special rates	Low	3	Action – Potential centre has been identified, in discussions with ACT Govt around other potential sites	Initiate the construction of a dedicated indoor centre for futsal	High	5	Action – Ensure other avenues are exhausted
Capital Football Referees	Whenever new change room facilities are being built, ensure that referee change rooms are included	Low	1	Action – raised with ACT Government and already adopted in their policies				
	Wherever possible ensure that male and female referee rooms are built/made available	Medium	1	Action – raised with ACT Government and already adopted in their policies				
	Repair fencing around grounds to ensure player and referee safety when retrieving balls – e.g. Narrabundah	Low	3	Action – Work with ACT Govt on Capital Works Program				
CF High Performance Program	Improve playing surface at Kambah 3	Low	2	Action – This facility will be now left for clubs to utilise eg. TUFC	Long term exclusive use	Minimal		
	Gain substantial and exclusive use of redeveloped Southwell Park	Minimal	1	Action – CF has been working with ACT SR to ensure this is an ongoing viable relationship				
	Establish a partnership with the University of Canberra for training facilities and a 3000 seat stadium	High	2	Action – Ongoing discussions to be involved with Stage 2 of the Sporting Commons				

Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Belnorth	Increase the size of fields 124 and 125 at Kaleen to include the "in goal" area of the rugby field	Minimal	N/A	Action – Not available while Rugby League is still allocated (and using) the ground				
	Improve the current lighting on Giralang 101 and 102	Medium	8 - Lighting	#				
	Install lighting on Giralang 103 and 104	High	3 - Lighting	#				
	Improve current lighting on Kaleen 107/108 to 4 lights per tower on all towers	Medium	9 - Lighting	#				
	Gaining greater access to Kaleen enclosed oval	Minimal	1	Action – Achieved through increased football allocation				
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Belconnen United - All listed priorities to be reviewed with new committee	Gaining exclusive use of Melba playing fields – Action – Still being utilised by rugby league	Minimal	N/A		Improving Melba playing fields change rooms	Medium		Converting more playing fields into synthetic surface. High

	Establishing a shared management structure for McKellar Park with the Belconnen Soccer Club	Minimal	1		Building a stand-alone futsal facility at McKellar	High		
	Converting McKellar Park into a synthetic pitch	High	5		Establishing a ground/land management strategy for the club and ACT Government	Low		
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Brindabella Blues FC	Construct a club house and other amenities on ground one at Calwell	Medium	4	Action – Work with ACT Govt on Capital Works Program				
	Install lighting on field Calwell 204	High	5 - Lighting	#				
	Upgrade lighting on Calwell 201, 202 & 203	Medium	10 – Lighting	#				
	Upgrade lighting on Calwell 101 and 102	Medium	7 – Lighting	#				
	Access to Bonython	Minimal	1	Action - Achieved	Additional car parking at Calwell	Medium	2	
	Re-assignment of grass netball courts (ground 3 at Calwell) to football if they are not being utilised by netball	Low	N/A	Action – Leased and utilised by Tuggeranong netball				

Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Burns Club	Construct new dressing rooms for access from fields 101-104 at Kambah	Medium	3	Action – Work with ACT Govt on Capital Works Program	Upgrade of Kambah 3, field 310 to synthetic, so that it can be used in all weather, all year round	High	5	Action – Work with ACT Govt on Capital Works Program
	Upgrade current dressing rooms located near field 105 at Kambah	Medium	4	Action – Work with ACT Govt on Capital Works Program				
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Canberra City	Establishment of a dedicated enclosed premier league facility with a natural playing surface at Gungahlin enclosed field	High	1	Action – Facility completed and allocated to the premier league club in the region				
	Further establishing the connections between Canberra City and Gungahlin United to ensure this facility is utilised by premier league teams	Minimal	1	Action - Achieved				

Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Canberra FC All listed priorities to be reviewed through club consultation	Install lighting at Yarralumla 101 to spread the usage of all fields at the ground and improve safety	High	2 - Lighting		Upgrade the pavilion at Yarralumla fields	medium		
	Gain access to the Mint Oval for junior to train and play, allowing the club to increase the number of juniors	Minimal	1	Action – New amenities block completed and CFC has priority access to this facility	Action – To be discussed at ACT Government winter allocations			
	Gain access to other ovals, such as Garran	Minimal	2					
	Examine feasibility of different surface options for Deakin Stadium	Low	1					
	Install water tanks at Deakin Stadium	Medium	2					
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Canberra Olympic	Primary goal for Canberra Olympic is the securing of O'Connor enclosed as the club's exclusive home ground, after moving rugby from the field	Minimal	1	Action – Expected completion before end of 2015 winter season				

	Redevelopment of the O'Connor enclosed field through a joint venture (club, CF and ACT Government) - Building a grandstand, canteen and club house, as well as change rooms and toilets	High	3	Action – Initial meetings have been held with ACT Government. Discussions to continue around next step.				
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Gungahlin United	Gain access and exclusive use of the new Gungahlin Enclosed Field	Minimal	1	Action - Achieved	Continued use of Gungahlin Enclosed field and further establishment of amenities	Medium	3	Action – Work with ACT Govt on Capital Works Program
Club	1-3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Lanyon	Gain access to Conder as the home ground, for training and matches, with Bonython as overflow	Low	2	Action – Bonython has been upgraded and Lanyon have priority access				
	Upgrade and install new change rooms and fencing at Conder, as per the plan which Lanyon have already written	High	5	Action – Work with ACT Govt on Capital Works Program				

Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Majura FC	Better drainage at Dickson playing fields	Medium	1	Action – All fields upgraded				
	Access to Southwell park	Minimal	1 - 2	Action – achieved but limited space due to CF HPP				
	Access to Keith Tournier Memorial Oval (Ainslie ground two) as a potential enclosed venue	Minimal	2	Action – At this stage not available, allocated to Rugby				
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Narrabundah FC	Gain access to Narrabundah 1 for training and game days, in particular game days – this would involve discussion with ACT Government and agreement with baseball	Minimal	TBA	Action – Baseball exclusive ground; Discussions being held with ACT Government over other options				
	Being allocated first access to Narrabundah 2 if circumstances with East Rugby change	Minimal	1	Action - Achieved				

	Better surface maintenance and consultation for Narrabundah 2 to ensure that it is "Football Friendly"	Minimal	1	Action - Discussions being held with ACT Government over other options				
	Investigate the possibility of using Mill Creek Oval for game days by bringing the field back on-line	Medium	N/A	Action – Not currently on any ACT Government restoration plan				
	Gain access to any new fields developed in the Kingston Foreshore precinct	Medium	TBA	Action – No grounds planned at this stage				
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
South Canberra Futsal	Assistance from Capital Football with negotiating with MPowerdome on reduced rates	Minimal	1	Action - Achieved	Access to a dedicated futsal facility in Canberra	Minimal	3	TBC
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Tuggeranong United All listed priorities to be reviewed through club consultation	An improved turf management program that addresses not only the grass coverage but the uneven surface at Wanniassa 1 & 2 and Kambah 2	Minimal	1		Further phases of the Kambah 2-1 master plan	Medium to High	Kambah to be a Southside synthetic surface venue	High

Increased and targeted turf management for Kambah 2, Kambah 3 utilising scheduled breaks for maintenance	Minimal	1		General improvements to Wanniassa 2 including fencing, car parking, building upgrades, footpaths, spectator seating and shelters	Medium	An indoor sports facility in the Tuggera nong Valley	High
Increased and targeted turf management for Wanniassa 2 to facilitate its year round use, utilising scheduled breaks for maintenance	Minimal	1		Change rooms, sports medicine rooms and storage buildings at Wanniassa 1 to enable use as a TUFC Premier League training venue	Medium		
A public toilet block, including disabled access, at Wanniassa 2	Medium	2					
Approval and embark on initial phase of the master plan for the development of Kambah 2-1 into a Premier League venue including permanent grandstand, club rooms, new changing rooms, public toilets, landscaping and lights to enable night games	High	1-2					

Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Weston Molonglo	Lighting on fields 107 and 108 at Waramanga to provide a bigger spread of training grounds	Medium	4 - Lighting	Action – Work with ACT Govt on Capital Works Program	Gaining access to any new fields developed at the Molonglo site	Minimal	4	Action – Work with ACT Govt on Capital Works Program
	Relocating the athletics throwing club to Chapman so WCFC can utilise ground two at Waramanga	Low	N/A	Action – ACT Government not considering this option	Establishing an enclosed oval at Molonglo for a separate senior base for the club	High	4	
	Establishing an enclosed oval base for the development of a Men’s Premier League team at Waramanga 101 or Molonglo	Medium	3	Action – Work with ACT Govt on Capital Works Program	Developing a synthetic field at Stromlo High and gaining use for training and game days	High	5	Action – Work with ACT Govt on Capital Works Program
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
White Eagles	Reassurance that Woden Park will remain White Eagles home ground	Minimal	1	Action - Achieved				
	Improved lighting on Phillip 201 and 202	Medium	6 - Lighting	#				
	Access to Phillip 101 for training	Minimal	N/A	Action – Currently allocated to Rugby, with no foreseeable change				

	Access to the proposed Melrose High School Synthetic pitch facility	Minimal	2	Action – Work with ACT Govt on Capital Works Program				
	Refurbish the canteen at Woden Park through a joint venture with Woden valley and ACT Government	Medium	2	Action - Achieved				
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
Woden Valley	Install lighting at Mawson 211, 212 and 213 to ensure that the use of the grounds is spread more evenly	Medium	1 - Lighting	#	Investigate the redevelopment of the Mawson Driving range into football fields	Very High	5	Action – Work with ACT Govt on Capital Works Program
	Ensure that Woden Valley is given priority access to any synthetic field development at Melrose High School	Minimal	1 – 2	Action – Work in progress				
	Upgrade the facilities at Woden Park to ensure they are at premier League level, in particular the quality of surface, amenities and more permanent grandstands	Medium	2	Action - Achieved				

	Improved level of input from the club into the ACT Government field preparation and maintenance	Minimal	1	Action - Achieved				
	Lighting for the car park at Mawson playing fields	Medium	1 – OHS Lighting	#				
	Remove diesel markings from selected fields and establish a joint management structure with the club for ground marking	Low	1	Action – Work in Progress	Develop a purpose built Southside football facility for Woden Valley and other clubs	High	3	Action – Melrose High School Woden Park redevelopment to address
Non-ACT Government Grounds: Crucial to the further development of Capital Football Facilities								
Club	3 year goals	Est. Cost	Priority	Action	4-8 year goals	Est. Cost	Priority	Action
ANU All listed priorities to be reviewed through club consultation	Resurface the South Oval to ensure a more durable and even playing surface is in place	High	2		Gain exclusive use of Willows fields	Minimal	High	Development of another exclusive football use venue on or next to ANU campus – North of the current north oval in Turner
	Install storage facilities at the South Oval	Low						
	Work with Canberra Olympic in gaining exclusive access to the O'Connor enclosed field	Minimal	1 - 2					

	Complete the installation of lighting on the Fellows fields	Medium	1					
	Construct appropriate amenities at Willows fields	High	2					
	Refurbish current amenities on the South Oval	Medium	2					
Club	3 year goals	Est. Cost	Priority		6 year goals	Priority	10 year goals	Est. Cost
Cooma All priorities to be reviewed through club consultation	Upgrade lighting on field 1 at Nijong	Medium	2		Extend and upgrade the change rooms, add an office/meeting space	Medium	High	Possibly purchase Nijong Oval from the council
	Increase number of fields to four at Nijong	Low	2					
Club	3 year goals	Est. Cost	Priority		6 year goals	Priority	10 year goals	Est. Cost
Monaro Panthers All listed priorities to be reviewed through club consultation	Have greater input into the surface maintenance and preparation to ensure that football requirements are met at Riverside Oval and Seiffert Oval	Minimal	1		Proposal for a football facility at Tralee	3	Very high	
	Further investigation into the Tralee Enclosed Oval project and possible use in the future	Low	2 - 3					

Club	3 year goals	Est. Cost	Priority		6 year goals	priority	10 year goals	Est. Cost
UC Pumas All listed priorities to be reviewed through club consultation following the UC Sporting Commons Project	Install spectator seating on the main fields	Medium	2					
	Improve lighting options for all pitches	Medium	2					
	Carryout improvement works on two change rooms in disrepair	Medium	2					
	Convert one of the main fields into a synthetic pitch	High	4 - 5					